

LYELL IMMUNOPHARMA, INC.

CORPORATE GOVERNANCE GUIDELINES

Adopted by the Board of Directors: April 19, 2021

Last Amended by the Board of Directors: December 3, 2025

The Board of Directors (the “**Board**”) of Lyell Immunopharma, Inc. (the “**Company**”) has established the following corporate governance guidelines (these “**Guidelines**”) for the conduct and operation of the Board.

I. BOARD COMPOSITION AND SELECTION

1. Size of the Board

The Board will establish the number of directors in accordance with the Company’s amended and restated certificate of incorporation as amended and/or restated from time to time. The Nominating and Corporate Governance Committee of the Board (the “**Nominating Committee**”) periodically reviews and makes recommendations to the Board, as the Nominating Committee sees fit, concerning the size, structure, composition and functioning of the Board and its committees.

2. Independence of Directors

The Board will be composed of not less than a majority of independent directors, subject to an election by the Company to rely on any exemptions, cure periods or transition periods permitted by the applicable listing standards and rules of The Nasdaq Stock Market LLC (“**Nasdaq**”) and the Securities Exchange Act of 1934, as amended (the “**Exchange Act**”), together with the rules promulgated thereunder. At times required by the rules of the Securities and Exchange Commission (the “**SEC**”) or listing standards of Nasdaq and based on information provided by Board and advice of counsel, the Board will make affirmative determinations of director independence in accordance with the listing standards of Nasdaq. Members of the Audit Committee of the Board (the “**Audit Committee**”) and Compensation Committee of the Board (“**Compensation Committee**”) are subject to the additional independence requirements of applicable SEC rules and listing standards of Nasdaq.

The Board will make affirmative determinations of director independence at least annually, after taking into consideration the recommendation of the Nominating Committee. The Nasdaq independence definition includes a series of objective tests, such as that the director is not an employee of the Company and has not engaged in various types of business dealings with the Company. Because it is not possible to anticipate or explicitly provide for all potential conflicts of interest that may affect independence, the Board is also responsible for determining affirmatively, as to each independent director, that no material relationships exist that, in the opinion of the Board, would interfere with the exercise of independent judgment in carrying out the responsibilities of a director. In making these determinations, the Board will broadly consider all relevant facts and circumstances, including the recommendation of the Nominating Committee and the definition of independence set forth in such listing standards, rules and regulations, as well as other factors that will contribute to effective oversight and decision-making by the Board, information provided by the directors and the Company with regard to each director’s business and personal activities as they may relate to the Company and the Company’s management. As the concern is independence from management, the Board does not view ownership of even a significant amount of stock, by itself, as a bar to an independence finding.

Board members are expected to disclose promptly to the Board and respond promptly and accurately to periodic questionnaires or other inquiries from the Company regarding any existing or proposed relationships with the Company, including compensation and stock ownership, that could affect the independence of the director. Board members will also promptly notify the Board of any material changes in such information that may put that director's independence at issue, to the extent not already known by the Board. In the event of such notification, the Board will evaluate such director's independence as promptly as practicable thereafter.

A director may be asked from time to time to leave a Board meeting or otherwise recuse themselves when the Board (or a committee thereof) is considering, deliberating over or voting on a transaction in which the affected director (or another organization with which the director is affiliated) has a financial or other interest or is not independent from a person or entity with a financial or other interest in the transaction. The Audit Committee will review and approve all transactions between the Company and a related person for which review or oversight is required by applicable law or Nasdaq rules, or that are required to be disclosed in the Company's financial statements or SEC filings, and develop and oversee policies and procedures for the Audit Committee's review, approval and/or ratification of such transactions.

3. Management Directors

The Board anticipates that the Company's Chief Executive Officer will serve on the Board. The Board also may appoint or nominate other members of the Company's management, who can assist the Board in fulfilling its responsibilities based on their experience and role at the Company.

4. Selection of Chief Executive Officer and Chairperson of the Board; Lead Independent Director

The Board will select the Company's Chief Executive Officer and Chairperson of the Board ("**Chairperson**") in the manner that it determines to be in the best interests of the Company's stockholders. The Company does not believe there should be a fixed rule regarding the positions of Chief Executive Officer and Chairperson being held by different individuals, or whether the Chairperson should be an employee of the Company or should be elected from among the non-employee directors. The needs of the Company and the individuals available to assume these roles may require different outcomes at different times, and the Board believes that retaining flexibility in these decisions is in the best interests of the Company. The Nominating Committee will periodically review this matter and make recommendations to the Board.

In the event the Board elects as its Chairperson a director who is not independent, the Nominating Committee may nominate a lead director who is independent (the "**Lead Independent Director**"). Following nomination by the Nominating Committee, each independent director will be given the opportunity to vote in favor of the Lead Independent Director nominee or another candidate, if any. The Lead Independent Director will be elected by a plurality vote. The name of the Chairperson or Lead Independent Director will be listed in the Company's proxy statement. The Lead Independent Director's duties will include: (i) presiding at all meetings of the Board at which the Chairperson is not present, including executive sessions of the independent directors; (ii) acting as liaison between the independent directors and the Chief Executive Officer and Chairperson; (iii) presiding over meetings of the independent directors, (iv) calling meetings of the independent directors, if requested by the Chairperson; (v) consulting with the Chairperson in planning and setting schedules and agendas for Board meetings to be held during the year; and (vi) performing such other functions as the Board may delegate.

The Board will be responsible for nominating members for election to the Board by the Company's stockholders at the annual meeting of stockholders. The Board is also responsible for filling vacancies on

the Board that may occur between annual meetings of stockholders, including vacancies resulting from newly created directorships. The Nominating Committee is responsible for identifying, reviewing, evaluating and recommending to the Board candidates to serve as directors of the Company in accordance with the Nominating Committee's charter and consistent with the criteria listed below.

5. Stockholder Recommendations of Director Nominees

The Nominating Committee will consider director candidates recommended by Company stockholders. The Nominating Committee does not intend to alter the manner in which it evaluates a candidate for nomination to the Board based on whether or not the candidate was recommended by a Company stockholder.

Company stockholders who wish to recommend individuals for consideration by the Nominating Committee to become nominees for election to the Board at an annual meeting of stockholders must do so pursuant to the terms of and procedures specified in the Company's amended and restated bylaws, as amended and/or restated from time to time.

6. Board Membership Criteria

The Board and the Nominating Committee will determine the appropriate characteristics, skills and experience for the Board as a whole and for its individual members. The Board considers director nominee recommendations from the Nominating Committee. The Board will consider the minimum general criteria set forth below and may add any specific additional criteria with respect to specific searches, in selecting candidates and existing directors for service on the Board. An acceptable candidate may not fully satisfy all of the criteria but is expected to satisfy nearly all of them. The Board believes that director candidates should have certain minimum qualifications, including being able to read and understand basic financial statements and having the highest personal integrity and ethics.

In considering candidates recommended by the Nominating Committee, the Board intends to consider such factors as: (i) possessing relevant expertise upon which to be able to offer advice and guidance to management; (ii) having sufficient time to devote to the affairs of the Company; (iii) demonstrating excellence in his or her field; (iv) having the ability to exercise sound business judgment; (v) experience as a board member or executive officer of another publicly held company; (vi) having a diverse personal background, perspective and experience; (vii) requirements of applicable law, regulation and Nasdaq; (viii) potential conflicts of interest with other pursuits, (ix) having the commitment to rigorously represent the long-term interests of the Company's stockholders; and (x) strength of character, familiarity with the Company's business and industry and independence of thought. The Board reviews candidates for director nomination in the context of the current composition of the Board, the operating requirements of the Company and the long-term interests of the Company's stockholders. In conducting this assessment, the Board considers the diversity of perspectives represented on the Board, age, skills, and such other factors as it deems appropriate given the current needs of the Board and the Company to maintain a balance of knowledge, experience and capability. In the case of incumbent directors whose terms of office are set to expire, the Board and the Nominating Committee review such directors' overall service to the Company during their term, including the number of meetings attended, level of participation, quality of performance, and any other relationships and transactions that might impair such directors' independence. In the case of new director candidates, the Board and the Nominating Committee also determine whether the nominee must be independent for purposes of satisfying applicable listing requirements of Nasdaq.

7. Changes in Board Member Criteria

The Board and the Company wish to maintain a Board composed of members who can productively contribute to the success of the Company. From time to time, the Board and the Nominating Committee may change the criteria for Board membership to maximize the opportunity to achieve this success. When this occurs, the Board and the Nominating Committee will evaluate existing members according to the new criteria. The Board may ask a director who no longer meets the complete criteria for board membership to adjust his or her committee assignments or resign from the Board.

8. Term Limits

The Board does not believe it should limit the number of terms for which an individual may serve as a director. Directors who have served on the Board for an extended period of time are able to provide continuity and valuable insight into the Company, the Company's operations and prospects based on their experience with, and understanding of, the Company's history, policies and objectives. The Board believes that, as an alternative to term limits, the director nomination process described in these Guidelines can ensure that the Board continues to evolve and adopt new ideas and viewpoints.

9. Limits on Board Memberships

Directors should advise the Chairperson of the Board, the Chairperson of the Nominating Committee and the Corporate Secretary of the Company in advance of accepting an invitation to serve on the board or committee of another company, and must not accept such service until being advised by the Chairperson of the Board and/or the Chairperson of the Nominating Committee that service on such other board or board committee would be appropriate and would not conflict with the director's service on the Board. Service on boards and board committees of other companies should be consistent with the Company's Code of Business Conduct and Ethics and other conflict-of-interest policies. In selecting nominees for membership, the Board and the Nominating Committee will take into account the other demands on the time of a candidate.

In addition, directors may not serve on more than five public company boards of directors (including the Company). If a director is also the chief executive officer or equivalent position of a public company, that director may not serve on more than two public company boards of directors (including the Company). Service on the boards of subsidiary companies, private companies and non-profit organizations is not included in this calculation. Moreover, if a director sits on several mutual fund boards within the same fund family, it will count as one board for purposes of this calculation.

10. Retirement Age

The Board does not believe that a fixed retirement age for directors is appropriate because such a policy may deprive the Board of the service of directors who have developed, through valuable experience over time, an increasing insight into the Company and its operations. It is expected that the Nominating Committee will consider the age and tenure of continuing directors when selecting or recommending for the Board's selection those candidates to be nominated for election to the Board.

11. Directors Who Change Their Job Responsibility

A director who retires from his or her present primary employment or who materially changes his or her primary employment position should promptly notify the Chairperson of the Board, the Chairperson of the Nominating Committee and the Corporate Secretary of the Company. The Board does not believe any director who retires from his or her present employment, or who materially changes his or her position,

should necessarily leave the Board. However, there should be an opportunity for the Board, through the Nominating Committee, to review the continued appropriateness of Board membership under these changed circumstances. After review, the Nominating Committee will then make a recommendation to the Board as to any action to be taken with respect to such circumstances. The affected director will be expected to act in accordance with the Nominating Committee's recommendation, including by offering his or her resignation from the Board. Directors who are officers of the Company are expected to tender their resignations upon termination of employment with the Company. Whether the individual continues to serve on the Board is then a matter for determination by the Board.

12. Review of Director and Officer Status

The Company will periodically review (at least annually) the status of each director and officer (as that term is defined in Exchange Act) of the Company. Such review will be performed through the distribution and receipt of a Directors' and Officers' Questionnaire (the "***D&O Questionnaire***") to be sent annually to each director and officer. The General Counsel (or his or her designee) will review (in consultation with the Company's outside legal counsel, as appropriate) all D&O Questionnaires to assist in making any required disclosures in the Company's filings with the SEC and to confirm, among other matters, the continued independence of each independent director. New directors or officers to the Company will complete a D&O Questionnaire prior to serving as a Company director or officer. The review of the completed D&O Questionnaire will consider, among other things, the director's or officer's outside business dealings and any relationship he or she may have with the Company, outside of serving as a director or officer of the Company.

II. ROLE OF THE BOARD OF DIRECTORS

The Company's stockholders select the Board to provide oversight of, and strategic guidance to, senior management. The fundamental responsibility of a Board member is to fulfill his or her fiduciary duties of care and loyalty and otherwise to exercise his or her business judgment in the best interests of the Company and the Company's stockholders. Key areas of oversight and guidance of each Board member involve risk assessment and mitigation, financial plans and reporting and executive leadership development and compensation. Service on the Board requires significant time and attention on the part of directors. More specifically, the Board has responsibilities to (i) review, approve and monitor fundamental financial and business strategies and major corporate actions, (ii) assess major risks facing the Company and consider ways to address those risks, (iii) select and oversee management and determine its composition and (iv) oversee the establishment and maintenance of processes and conditions to manage these risks and maintain the integrity of the Company. Directors must participate in Board meetings, review relevant materials, and prepare for meetings and discussions with management. The Company expects directors to maintain an attitude of constructive involvement and oversight, to ask relevant, incisive and probing questions and to require honest and accurate answers. Directors must act with integrity and the Company expects them to demonstrate a commitment to the Company, the Company's values, the Company's business and to long-term stockholder value creation. At least annually, the Board will discuss and assess enterprise risk to the Company as a whole.

III. DIRECTOR ORIENTATION AND EDUCATION

The Nominating Committee may implement an orientation process for directors that includes background material on the Company's policies and procedures and expectations as to directors and committee member duties and responsibilities, meetings with senior management and visits to the Company's facilities. The Company may offer continuing education programs to assist the directors in maintaining the level of expertise required to perform his or her duties as a director.

Each director is encouraged to be involved in continuing director education on an ongoing basis to enable him or her to better perform his or her duties and to recognize and appropriately address issues that arise. Board members are encouraged to attend seminars, conferences and other continuing education programs designed especially for directors of public companies, including but not limited to, accredited director education programs. The Company will pay all reasonable expenses related to continuing director education.

IV. DIRECTOR COMPENSATION

The Compensation Committee will review and approve, or recommend to the Board for approval, the type and amount of director compensation for Board and committee service for non-employee directors in accordance with the principles set forth in its charter, applicable legal and regulatory guidelines. The amount of compensation for non-employee directors and committee members should be consistent with market practices of similarly situated companies. In determining compensation, the Compensation Committee or the Board, as applicable, will consider the impact of such compensation on the director's independence and objectivity. Directors who are officers or employees will not receive any additional compensation for serving on the Board. To assist in setting compensation, the Compensation Committee or the Board may request compensation information from the Company or from independent consultants.

V. BOARD MEETINGS

1. Number of Meetings

The Board expects to have at least four regular Board meetings each year.

2. Attendance

The Company expects the Board members to attend all meetings of the Board and committees on which they serve. Directors must notify the Chairperson of the Board and the Corporate Secretary of the Company of circumstances preventing attendance at a meeting. All Board members are encouraged, but not required, to attend the Company's Annual Meeting of Stockholders.

3. Preparation and Commitment

The Company will provide directors with appropriate preparatory materials in advance of a meeting. The Company expects the Company's directors to rigorously prepare for, attend and participate in all Board and committee meetings, including advance review of meeting materials that may be circulated prior to each meeting. Each director should ensure that other existing and planned future commitments do not materially interfere with the member's service as director.

4. Agenda

The Chairperson of the Board, together with any presiding Lead Independent Director, if any, upon consultation with management, as appropriate, will establish a schedule of subjects to be discussed during the year (to the extent this can be foreseen) and an agenda for each Board meeting. Each Board member is encouraged to suggest the inclusion of items on the agenda at any time and each Board member is free to raise subjects that are not on the agenda.

5. Executive Session

The independent, non-employee directors of the Board will meet periodically in executive session without management and any non-independent directors, which will be no less than two times per year or such greater number as required by Nasdaq listing standards. Executive session discussions may include such topics as the independent directors determine. The directors generally will not take formal action at these sessions, but may make recommendations for consideration by the full Board. The Lead Independent Director, if any, will preside over the executive sessions and serve as the liaison between the independent directors and the Chief Executive Officer and Chairperson.

6. Committee Reports

At each regular Board meeting, if requested by the Board, each committee that held a meeting subsequent to the last Board meeting and prior to the current Board meeting will present a brief summary of its committee meeting to the Board, including the principal subjects discussed and the conclusions and actions of the committee. In general, the Chairperson of the appropriate committee will present such report.

VI. BOARD COMMITTEES

1. Number of Committees; Independence of Members

The committee structure of the Board will consist of at least the following standing committees: (i) an Audit Committee; (ii) a Compensation Committee; and (iii) a Nominating and Corporate Governance Committee. The Board may form, merge or dissolve additional committees as it deems appropriate from time to time, in accordance with applicable law. The Audit Committee, the Compensation Committee and the Nominating Committee will be composed entirely of independent directors, except to the extent allowed under applicable Nasdaq listing standards and Exchange Act rules.

2. Committee Functions and Charters

All standing committees will operate pursuant to a written charter, which sets forth the responsibilities of the committee and procedures that the committee will follow. Unless otherwise directed by the Board, the Board will develop and approve a written charter delineating each committee's responsibilities. The charters of all committees will be subject to periodic review and assessment by each committee and each committee will recommend any proposed charter changes to the Board.

3. Board Committee Membership

The Nominating Committee oversees the Board's committee structure and operations. The Nominating Committee, after due consideration of the interests, independence and experience of the individual directors and the independence and experience requirements set forth in the listing standards of Nasdaq and regulations of the SEC and applicable law, will annually make recommendations to the entire Board regarding the appointment of directors to serve as members of each committee and committee chairperson, and will make recommendations regarding removal of any member of any committee.

4. Committee Meetings and Agenda

The committee Chairperson, in consultation with committee members, will determine the frequency and length of the meetings of the committee, consistent with any requirements set forth in the committee's charter. The Chairperson of each committee, in consultation with the appropriate members of

the committee and management and the lead independent director, if applicable, will develop the committee's agenda.

VII. BOARD ACCESS TO MANAGEMENT; USE OF OUTSIDE ADVISORS

Board members have complete and open access to the Company's management, subject to such processes as deemed appropriate by the Nominating Committee. The Board and each committee will have full access to all books, records, facilities and personnel of the Company as they deem appropriate in order to carry out their responsibilities. The Company expects the Company's Board members to use their judgment to ensure that this contact is not distracting to the operations of the Company or to management's duties and responsibilities and that such contact, to the extent reasonably practical or appropriate, will be coordinated with the Chief Executive Officer. Board members should copy the Chief Executive Officer on written communications to management whenever appropriate.

The Board and each committee will have the power to hire, at the expense of the Company, independent legal, financial or other advisors as they may deem necessary, without consulting or obtaining the approval of any officer of the Company in advance.

VIII. CONFIDENTIALITY

Board members have an obligation to protect and keep confidential all the Company's non-public information unless the Company has authorized public disclosure or unless otherwise required by applicable law. Confidential information includes all non-public information entrusted to or obtained by a director by reason of his or her position on the Board. This includes information regarding the Company's strategy, business, finances, and operations, and will include minutes, reports, and materials of the Board and its committees and other documents identified as confidential by the Company.

Board members may not use such confidential information for personal benefit or to benefit other persons or entities other than the Company. Unless authorized by the Company or applicable law, directors will refrain from disclosing confidential information to anyone outside the Company, especially anyone affiliated with any entity or person that employs the director or has sponsored the director's election to the Board. These obligations continue even after service on the Board has ended. Any questions or concerns about potential disclosures should be directed to the Company's Compliance Officer, who then may communicate with the Chief Executive Officer or the Nominating Committee regarding potential disclosures.

IX. CHIEF EXECUTIVE OFFICER EVALUATION

The Board, or the Compensation Committee of the Board, will conduct an annual review of the Chief Executive Officer's performance. The Board will evaluate performance based on objective criteria approved by the Compensation Committee or recommended by the Compensation Committee and approved by the Board. The Compensation Committee and the Board will use the evaluation in the course of their deliberations when considering the compensation of the Chief Executive Officer.

X. SUCCESSION PLANNING

The Board or the Nominating Committee will periodically review and evaluate with the Board and the Chief Executive Officer the succession plans for the Company's executive officers and make recommendations to the Board with respect to the selection of appropriate individuals to succeed to such positions. The Chief Executive Officer should at all times make available his or her recommendations and

evaluations of potential successors, along with a review of any development plans recommended for such individuals.

XI. BOARD ASSESSMENT

The Nominating Committee will periodically review, discuss and assess the performance of the Board, including Board committees, seeking input from the full Board and others as deemed appropriate. The Nominating Committee may also consider and assess the independence of directors and the listing requirements imposed by Nasdaq. The Nominating Committee should provide the results of these evaluations to the Board for further discussion as appropriate.

XII. STOCKHOLDER COMMUNICATIONS WITH THE BOARD

Stockholders of the Company wishing to communicate with the Board or an individual director may send a written communication to the Board or such director c/o Lyell Immunopharma, Inc., 201 Haskins Way, South San Francisco, California 94080, Attn: Secretary. The Secretary will review each communication. The Secretary will forward such communication to the Board or to any individual director to whom the communication is addressed unless the communication contains advertisements or solicitations or is unduly hostile, threatening or similarly inappropriate, in which case the Secretary will discard the communication.

XIII. BOARD COMMUNICATIONS WITH INTERESTED PARTIES

The Chief Executive Officer is responsible for establishing effective communications with all interested parties, including stockholders of the Company. It is the policy of the Company that management speaks for the Company. This policy does not preclude outside directors, including the Lead Independent Director, if any, from communicating with stockholders or other interested parties, but it is expected that, in most circumstances, any such communications will be coordinated with management. In all cases, any communications by directors or employees of the Company are subject to the Company's disclosure policies.

XIV. REVIEW OF GOVERNANCE GUIDELINES

The Nominating Committee will periodically review and assess the adequacy of these Guidelines and, as appropriate, will recommend any proposed changes to the Board for its approval. These Guidelines, as may be amended from time to time, will be posted on the Company's website.